



CARDIFF & VALE
REGIONAL
PARTNERSHIP
BOARD

Strategic Capital Plan 2023



Draft Version 0.2



GIG
CYMRU
NHS
WALES | Bwrdd Iechyd Prifysgol
Caerdydd a'r Fro
Cardiff and Vale
University Health Board



RHAGLEN GYFALAF
CAPITAL PROGRAMME

Opening remarks

The Cardiff and Vale Regional Partnership Board brings together partners from Cardiff Council, Vale of Glamorgan Council, Cardiff and Vale University Health, Welsh Ambulance Services NHS Trust, housing, third and independent sectors and carer representatives.

In 2022 we published our second Population Assessment and our first Market Stability Report. These important assessments help us to understand both the future needs of our population and the capability of our services to meet those needs. How we will respond together to these challenges is set out in our Area Plan which identifies our strategic priorities.

The success of our Joint Area Plan will depend in large part upon the ongoing development of key enablers to partnership working: ensuring effective information sharing, exploiting digital innovation and building our workforce. Working with our local Public Service Boards and emerging Pan Cluster Planning Groups, all our efforts are aligned and focused upon our commitment to delivering clear and demonstrable outcomes for our citizens.

The requirement to produce a strategic capital plan will further support this work through presenting a 10-year view of our capital investment needs and priorities in our region. We have made great progress using Welsh Government Housing with Care Fund (HCF) and the Integration and Rebalancing Care Fund (IRCF) to develop housing with support and integrated community health and wellbeing hubs.

This plan will help us to build upon this, aligning existing capital programmes and project design to deliver for all of our partners, facilitating the much-needed forward planning and scoping work to identify opportunities and align our assets even further.

It will ensure that across the RPB we strengthen our partnership approach through even greater join up in capital delivery to support outcomes for our citizens which have the greatest impact on their lives. I look forward to seeing the strategic capital plan evolve and projects coming to fruition.



Cllr Eddie Williams

Chair of the Regional Partnership Board

Table of Contents

1. Introduction
2. Background
3. Regional Context - Population Needs Assessment, Market Stability Report, Area Plan
4. Current capital infrastructure
5. Priorities for capital investment (HCF & IRCF)
6. Governance, Engagement and Participation

1. Introduction

Regional Partnership Boards (RPBs) have been identified as critical vehicles to lead the development of a joined-up approach to planning health, social care and housing capital investment that can enable seamless service delivery closer to home.

RPBs were established under the Social Services and Wellbeing (Wales) Act 2014 (SSWBA) to facilitate the strategic partnership arrangements between a local health board and one or more local authorities. [A Healthier Wales](#), the Welsh Government's Long-term Plan for Health and Social Care, positions RPBs in a key leadership role to drive forward health and social care integration.



The [Regional Partnership Board](#) (RPB) is made up of Cardiff Council, Vale of Glamorgan Council, Cardiff and Vale University Health Board, Welsh Ambulance Services NHS Trust, housing, third & independent sectors and carer representatives.

Our aim is to improve the health and well-being of the population and improve how health and care services are delivered by making sure people get the right support, at the right time, in the right place.

In addition to health and social care partners, RPB membership includes representatives from housing, education, the third sector, independent providers, citizens, and carer representatives to take forward the effective delivery of seamless services in Wales. Their purpose is to

improve the outcomes and well-being of adults and children with care and support needs, and carers who need support. RPBs work as a partnership to strategically plan, manage, and develop effective care and support services required to best meet the needs of their respective populations.



It is the distinct functions and makeup of the RPBs which ideally places them to oversee the strategic capital investment. It has been agreed that RPBs should have a key role in bringing together key partners to facilitate cross- sector strategic planning in relation to capital investment for health and social care related services and facilities as well as broader co-location of key services.

RPBs have been asked to develop a 10-year strategic capital investment plans alongside their Area Plan. These strategic plans are to focus on short-, medium- and long-term investment opportunities to support the strategic direction within the region, which must be informed by both national policy and regional population needs assessments and market stability reports.

RPBs have been tasked in bringing together partners to consider capital investment from different policy areas to create strategic alignment and set out a shared vision and framework within which infrastructure development can be co-ordinated across partner organisations to meet the assessed needs of their local population.

2. Background

The requirement to develop a 10-year Strategic Capital Plan (SCP) will compile a 10-year view of the capital investment needs of the RPB area within the domains in which the RPBs operate. The focus will be on the community infrastructure needed in the region for the RPBs' core functions of primary health and community care for the prescribed priority groups of:

- Children and young people
- Older people
- People with physical disabilities
- People with learning disabilities and autism
- People with mental health problems
- People with sensory impairments
- Carers needing support
- Women suffering violence and domestic abuse



The plan will also bring together health, social care, housing, third sector, education and regeneration partners to identify and develop integrated service delivery facilities and integrated accommodation-based solutions.

The focus will align with capital funding streams channelled through the RPB for Housing with Care (HCF) and the Health and Social Care Integration and Rebalancing Capital Fund (IRCF):

- Frontline service delivery for health and social care services
- Integrated hubs and centres
- Accommodation based solutions
- Rebalancing the care market
- Eliminating profit from the care of looked after children



3. Regional Context

The Strategic Context

The plan will set out a shared vision and framework within which infrastructure development can be co-ordinated across RPB partner organisations to meet the assessed needs of their local population.

Each partner organisation has existing capital programmes, plans, investments, and projects which are shaped by a wider understanding of their relevant existing estate, needs and opportunities. The key to the success of a strategic capital plan will be the knitting together of these partner approaches, to share this with partners and develop a clear regional view of needs, gaps in provision and opportunities for development.

National Context

There are a wide range of existing policies and strategies which will inform the design and deliver of the strategic capital plan and the emerging regional plans and projects.

Well-being of Future Generations (Wales) Act 2015.

This legislation establishes seven national wellbeing goals for Wales, which are:

- Prosperous Wales
- Resilient Wales
- Healthier Wales
- More equal Wales
- Wales of cohesive communities
- Wales of vibrant culture and thriving Welsh language
- Globally responsible Wales



A **Healthier Wales** commitments shown below.

- Improved population health and wellbeing
- Better quality and more accessible health and social care centres
- Higher value health and social care
- A motivated and sustainable health and social care workforce

The **Wales Infrastructure Investment Strategy** defines four domains of wellbeing and strategic investment outcomes which are overlaid by the six national models of care supported by the Regional Integration Fund, which are:

- Community based care – prevention and community coordination
- Community based care- complex care closer to home
- Promoting good emotional health and wellbeing
- Supporting families to stay together and therapeutic support for care experienced children
- Home from hospital
- Accommodation based solutions

Regional context

Cardiff and Vale of Glamorgan RPB has a range of tools and resources which set out the assessed health and care needs of the local population. These assessments will be used to inform the strategic capital plan and emerging projects.

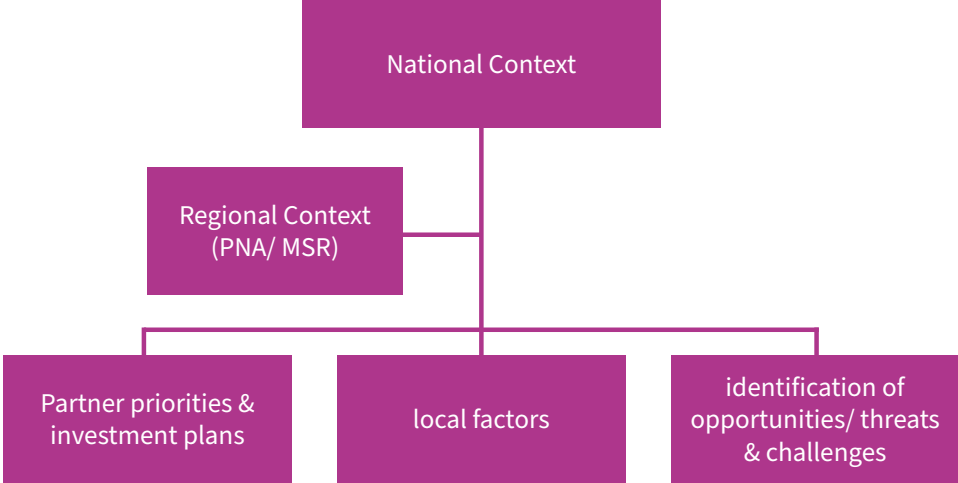
Evidence of local demand and supply is contained within the:

- [Population Needs Assessment \(PNA\) 2022](#)
- [Market Stability Review \(MSR\) 2022-27](#) and
- [Area Plans.](#)



In 2022, the RPB published its Market Stability Report (MSR 2022) describing the sufficiency and stability of the care market to meeting the health and care needs of local people across the region. This is a key reference document- informed by the regional Population Needs Assessment (PNA 2022) and Housing LIN reports for Older People and for people with Learning Disabilities and Mental Health). All of the documents will support the development of regional priorities for both the 10-Year Strategic Capital Plan (2023-33) and the Joint Area Plan (2023-28).

The new Joint Area Plan for the next 5 years is supported by our capital and revenue funding streams as well as the wider work of all our partners. It is embedded upon the findings of our Population Needs Assessment, Market Stability Report and a review of all our workstreams. The RPB operates in the context of the strategies, plans and dayto-day work of all our partners. We add value when we bring partners together to address issues or deliver change which no one organisation can address alone.



Partnership Governance

As a partnership, the RPB works together to support people when they need it at every stage in their lives. work is organised around three life-stage themes:

- Starting Well: giving every child the best start in life.
- Living Well: supporting people to live well and do the things that matter to them.
- Ageing Well: enabling people to stay independent as they become older.

RPB delivery programmes are based on achieving better outcomes for people in each life stage.

Strategic direction as a partnership and interpretation of national policy.



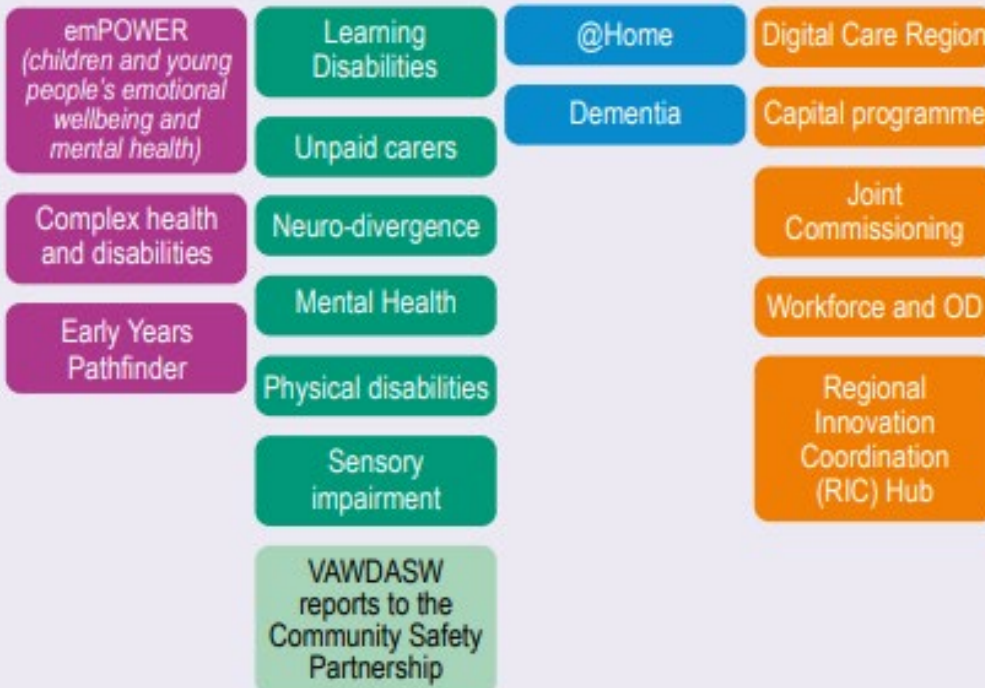
Create conditions for programmes to deliver. Interprets and operationalises RPB direction.
Provides assurance to the RPB (and PSBs as relevant) in the delivery of RPB priorities.



Life stage themes



Delivery and enabler programmes



Capital plan alignment to deliver regional priorities and key objectives

The national policy priorities are reflected in the RPB's Joint Area Plan, which in turn informs the Strategic Capital Plan. A central theme across Starting Well, Living Well and Ageing Well portfolios is developing community and prevention-oriented services and facilities to enable people to remain healthy, well and independent at home.

This is consistent with the policy direction set out in the Regional Integration Fund guidance which supports the development of the six national models of care, and notes '...it is important however that investment of both revenue and capital funds can be planned for strategically and aligned where possible to ensure maximum impact'.

<https://www.gov.wales/sites/default/files/publications/2022-02/health-and-social-care-regional-integration-fund-revenue-guidance-2022-2027.pdf>

The six national models are:



The main market stability risks for Adults Services include a need for less generic residential care and more specialist capacity to support people with dementia and at the end of their life, with demand for nursing care also continuing to increase in the next five years at a rate of 58 place per annum. Some home care providers are operating below sustainable levels of occupancy, jeopardising the future viability of their business models and increasing a risk of disorderly withdrawals from the market.

Capacity for domiciliary care is not sufficient with demand expected to rise by 3,500 hours by 2026, with a total requirement of 12,300 hours to meet that demand 'in area'. There is a shortage of skilled workers in the domiciliary care market with providers concerned about increasing costs. For adults with learning difficulties, mental illness, physical disability, or sensory impairments, there is insufficient 'in area' capacity to deliver specialist domiciliary and residential care services.

The main challenge for Children and Young People Services is a lack of sufficient foster care capacity with a consequential increase in the use of residential options which in turn exacerbates the high proportion of ‘out of area’ placements. The foster care market is reliant of five key providers that account for 71% of spend. Prospective adoptive parents for certain groups and in insufficient supply. Children and Young People’s residential care faces a lack of secure accommodation, difficulty recruiting, and a reduced ability to care for children with the most complex needs.



The Cardiff & Vale Regional Partnership Board plans to address these issues by:

- Increasing workforce capacity and tackling skills shortages.
- Ensuring the fees paid to providers are fair.
- Developing in-house services to lower market risk.
- Modernising approaches to commissioning and contracting.
- Re-establishing and strengthening the quality assurance process.
- Shaping the market to close gaps in non-regulated services, including prevention and early intervention.
- Maximising choice and control deploying direct payments appropriately.

The six national models of care span all life stages, and are important components of our ambitions to build community capacity and connect services together, to provide a seamless approach. Capital developments are critical enablers, from ensuring that people have homes that support their wellbeing through to community facilities that provide information, advice and assistance as well as the delivery of NHS, social care and third sector support services.

The table below show examples of our regional priorities, the needs of prescribed client groups and local populations and the outcomes to which it will contribute. Our capital investment pipeline for both Housing with Care and Integration and Rebalancing Capital Funding will strongly align with this priorities, seeking to bring together partners to help address the needs identified in our market stability report, joint area plan and pulation needs assessment.

Area Plan	Starting Well	Living Well	Ageing Well
Sustainable, cluster-based community services;	Continued improvements in delivery of emotional well-being services for young people from Single Point of Access to specialist care & treatment	A variety of services to support people with learning disabilities to maintain their independence in their local communities, for instance Supported Living Services, Complex Needs Day Services, Respite Care and use of technology to support independent Living	Health and Wellbeing Centres – delivery of the capital assets which support joined up community services
Continued transformation of mental health and learning disability services focusing on a community	Increasing joined up provision in the region for children and young people with complex needs:	Improved services for people to live closer to home with the right support and maximise their independence	Innovating flexible support for unpaid carers, including responsive respite options for different need

4. Current Capital Infrastructure



The current approach is broadly defined by organisational priorities and associated capital infrastructure programmes. The Strategic Capital Plan and development of Place Plans, will enable RPB partners to work much more closely. This will enable:

- A greater awareness of infrastructure across RPB partners including the conditions of assets and the opportunities they present;
- The knitting together of existing capital programmes and a comprehensive understanding of challenges, threats and opportunities for those programmes to deliver our shared aspirations;
- an understanding of gaps and opportunities that are not addressed through existing capital programmes and the identification of potential opportunities to address these gaps or maximise opportunities as they arrive;
- a clear understanding and articulation of partnership aims and principals for capital design and delivery across the region.
- A greater understanding across all partners of revenue challenges, threats and opportunities which align with and inform capital requirements in the region.

Existing capital plans and programmes in the region are:

- Cardiff Council & Vale of Glamorgan Council- [Capital Programme 2022- 2026, HRA Business Plan, Schools Organisation Programme](#)
- CAVUHB- capital delivery programme & SOFW: [In Our Community Programme](#)
- Partners- [South Wales Police Capital Programme](#)



Asset Registers and Capital Infrastructure

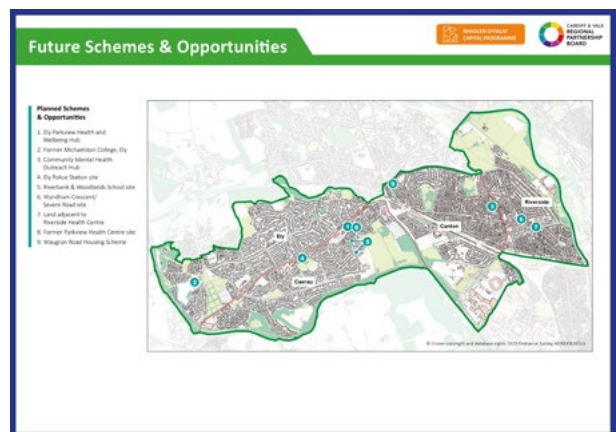
Cardiff Council- [Annual Property Plan 2023](#)

Vale of Glamorgan Council- [Asset Management Plan 2023](#)

CAVUHB- [Asset Register](#)

Primary Care Estate- [GMS Estates Strategy Refresh 2023](#)

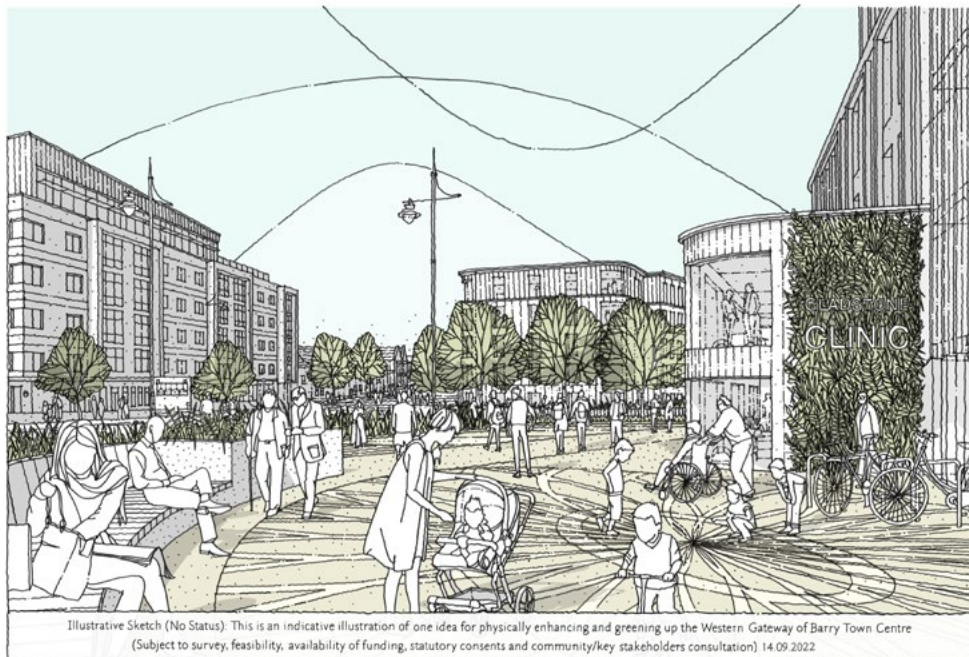
Further, more detailed analysis and mapping of this will form part of the place-based planning approach.



5. Strategic Priorities for Investment

Our vision

Our vision for capital infrastructure in the Cardiff and Vale of Glamorgan region is for fit for purpose, accessible and modern facilities to effectively support the delivery of services for residents.



Key principles for developing place-based plans:

Principles for programmes and projects

- Supports the seamless delivery of services
- Joins up capital opportunities and capital funding to maximise impacts
- Aligns with decarbonisation and net zero carbon aspirations
- Facilitates the use of digital technology, acknowledging that the transformation of clinical and local authority services through increased use of digital methods needs to be facilitated by the correct infrastructure
- Works collaboratively across all partners & communities
- Responds to the PNA/ MSR and enables delivery of the Joint Area Plan commitments
- Achieves better value for money
- Minimises revenue commitments and helps align resources for future sustainability.

A place - based planning approach

As a partnership across Cardiff and Vale, we are exploring the development of place plans bringing together all of the opportunities a place needs to improve the health and wellbeing outcomes for a place and importantly, linking service development and delivery with capital and infrastructure developments.



- A place-based planning approach seeks to understand the issues, interconnections and relationships in a place to coordinate action and investment to improve the quality of life for that community.
- Using place-based planning we will develop the integrated service models and supporting business cases for infrastructure to deliver integrated community and out of hospital services across Cardiff and the Vale to make best use of all resources across partner organisations.
- Providing additional service planning resource to PCIC and supporting PCPGs to become the vehicles to drive the development of place-based service planning and empower our local communities
- UHB/Councils/PSBs to use place-based planning through PCPGs to exploit all opportunities for partnership working (including smaller wellbeing hubs, revenue funded arrangements into non-UHB owned properties and agreeing MOUs as appropriate) to develop shared and integrated health and social care assets.
- UHB/RPB to arrange a workshop to agree a set of overarching principles for our place-based approach

Workshops in early 2024

- Format will focus on a cluster-based SWOT analysis to identify and agree factors which may shape the design and delivery of place-based plans and the strategic capital plan.
- Sharing a wider understanding of current assets and infrastructure within the cluster- through mapping and visual information.
- Refreshed understanding of the existing IRCF pipeline for the cluster.
- Sharing a wider understanding of future schemes in the pipeline- with a particular focus on wider schemes for housing, schools, regeneration which may present opportunities for future integration.
- Outcomes of this exercise - identifying those assets and opportunities with potential to support greater integrated service provision and the ways this could be achieved.
- Describing clear principles of funding, ownership, asset management and care pathways.
- Detailing governance, both for “shared” schemes and independent schemes, prioritised pipeline of schemes, benefits and risks



There are existing capital schemes for 23-24 funded via HCF and IRCF and pipelines of future proposed projects.

Appendix 1 & 2 has a list of schemes for both funding streams

Revenue Approach to supporting the development of the SCP

Alongside capital funding from IRCF, specific revenue funds have been made available for RPBs to aid programme delivery. Funds must be used to:

- support resourcing capacity that will enable partners across sectors to work together to develop and implement the strategic capital plan.
- support the co-ordination and facilitation needed to ensure the development of seamless, integrated delivery of services through health and social care hubs.

Our approach to utilising the revenue funding for these purposes is set out below:

Development and Implementation of the SCP

Role	Host Organisation
RPB Capital Programme & Planning team- oversight of all RPB capital schemes & partnership activity connected to the SCP & funding streams	
Programme Manager, Project Manager & Project Support	Cardiff Council
SCP Project Support	Cardiff and Vale UHB
Develop comprehensive comms and engagement plan and resources to support all RPB-related capital developments and SCP.	Shared resource across all partners

Development of integrated service delivery through Hubs

Role	Host Organisation
Third Sector facilitator - Integrated Hubs Programme	Cardiff 3rd Sector Council
Integrated hubs portfolio planning	Cardiff and Vale UHB
Organisational Development support to Locality Managers to deliver integrated workforce model in hubs	Locality Managers Shared resource across all partners
Feasibility/service scoping/design capacity across 3 statutory organisations	Cardiff Council, CAVUHB & Vale of Glamorgan Council, PCIC
Programme/ planning and project management capacity across 3 statutory organisations and 3rd sector	Cardiff Council, CAVUHB, Vale of Glamorgan Council, GVS/ C3SC

6. Programme Governance, Engagement and Participation

Developing the plan

The draft plan has been led by members of the RPB Capital Steering Group and the Shaping Our Future Wellbeing Programme Board. This has utilised partners experience and knowledge of their evidence of need, local area understanding and experience in capital programme and project delivery in their respective organisations. This approach has informed the Capital Investment Plan as a requirement for the Housing with Care Funding and the identification and prioritisation of projects on an IRCF pipeline.

Our work is closely aligned to wider regional plans to ensure the commitments we make are ambitious but realistic and recognise the very real challenges being experienced by local people, our staff and services.

We are committed to improving and joining up support and services for healthy lives, wellbeing and independence. The work of the RPB links closely with Wellbeing Plans from Cardiff Public Services Board (PSB) and Vale of Glamorgan Public Services Board to provide a whole system approach to improving the health and wellbeing of the population of Cardiff and the Vale of Glamorgan.



The RPB's plan supports the health and wellbeing of the population through improvements to health and care services specifically, while the PSB plans aim to improve environmental, social, economic and cultural well-being, which have a direct influence on the health and wellbeing of the local population.

All our plans are dependent on organisations working in partnership towards common ambitions. Joint working on housing solutions, homelessness, substance misuse, immunisations, and addressing violence against women, domestic abuse and sexual violence

and safeguarding is led by the PSBs, hence limited reference to these important areas within this plan. Key extracts from these plans are referenced below:

The Vale of Glamorgan PSB's Wellbeing Plan's priorities include:

- Working with the most deprived communities
- Becoming an age-friendly Vale
- A more active and healthier Vale

Cardiff PSB's Wellbeing Plan vision aligns to and supports the RPB's ambitions, including:

- A great place to grow up
- A great place to grow older
- Supporting people out of poverty

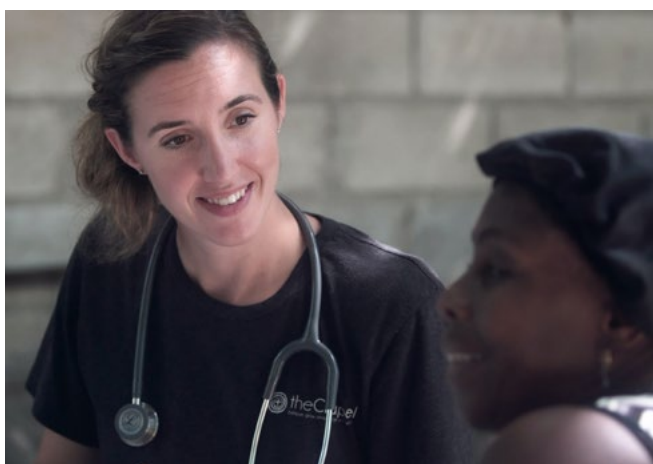


In order to achieve this vision, emphasis is placed on:

- Supporting children's health and education, with particular focus on children who live in poverty or are at risk of Adverse Childhood Experiences
- Making provision for new homes, support for people who are homeless, affordable, accessible and suitable housing and jobs, and ensuring people have the skills they need
- Preventing ill health and addressing inequity and inequality and the impact of social factors on health
- Continuing to ensure that services work together and are fully integrated

Cardiff and Vale University Health Board

- People: Minimising inequity and embracing equality, diversity and inclusion
- Quality: Delivering outstanding care that is fast, safe, accessible and works and achieves the best outcomes for patients
- Sustainable services: Improving the health of the population and reducing the risk of poor health by having the right care setting for the care needed, closer to home or at home if possible
- Working in partnership: Delivering high-quality care by working together with local communities, other Health Boards and our colleagues

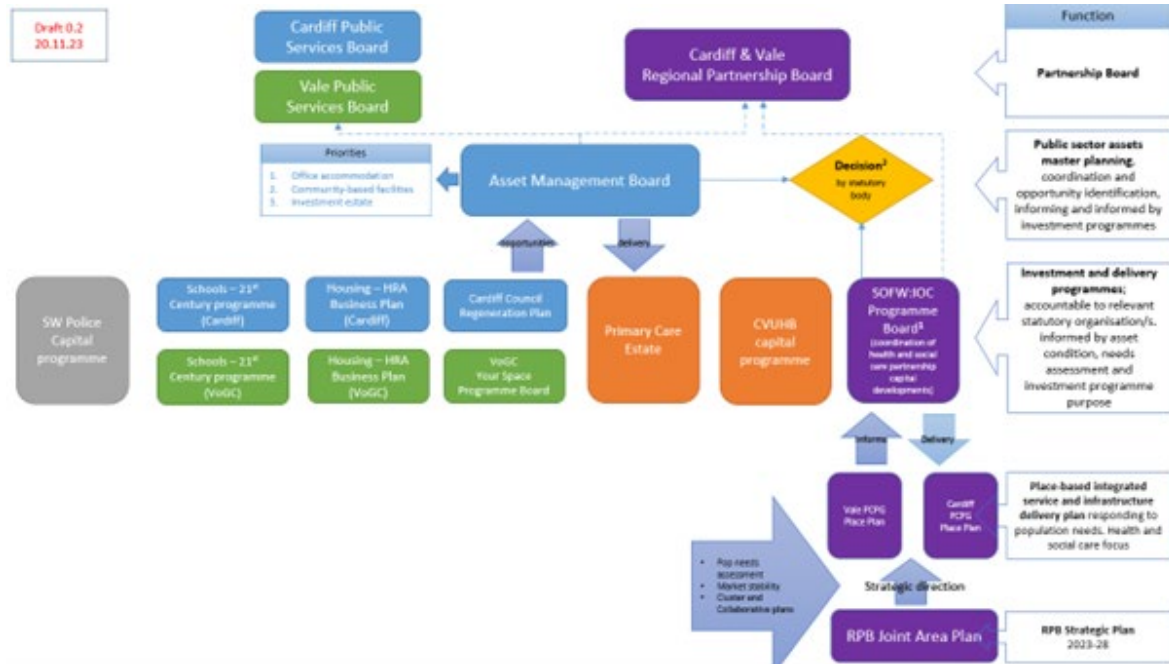


We are very fortunate to have a huge range of third sector organisations and community groups in our region. They are at the heart of our communities, quickly responding to challenges in flexible ways that are designed with people who use their services. They help people do the things that matter most, as well as providing essential services.

The voluntary sector in our region is represented by:

- Cardiff Third Sector Council (C3SC) exists to support and develop Cardiff's third sector. They work with the Welsh Government and WCVA to increase the knowledge and skills of the sector to ensure that groups and organisations in Cardiff can make themselves sustainable and meet the needs of their communities.
- Glamorgan Voluntary Services (GVS) is an independent charity with a flourishing membership of voluntary and community organisations active in the Vale of Glamorgan. They help to improve the quality of life of people and communities by supporting volunteers, volunteering opportunities and voluntary groups.

Governance arrangements



Engagement and Participation

The ‘My Voice Matters’: Cardiff and Vale RPB Communications and Engagement Strategy 2023-2028 sets a clear vision for the way the RPB will engage and communicate.

Our Vision

To be an exemplar in communicating and engaging across our region, giving clear information about our work, the support we fund and how people can get involved. For our work to be led by people in our region, going beyond coproduction to decisions that are led by the people they impact.

The RPB has worked with partners to co-produce a joined up approach to engagement that has resulted in the creation of the Regional Engagement framework portal. This contains resources to share work undertaken, plans and opportunities, best practice and lessons learned: Tools for delivering engagement work: An Engagement Checklist and an Engagement Plan Template that will to guide you through each step required to ensure effective

engagement. A Database of Engagement Work: Links to previous engagement work that has taken place. Good Practice Resources: Support with delivering quality engagement work. Community of Practice: A group of practitioners who meet regularly to share good practice, network and collaborate on engagement activities.

Our overarching principles for engagement and communication for programmes and projects under the Strategic Capital Plan are:

- active and meaningful involvement with individuals and communities for the partnership’s programmes of work
- embedding engagement and participation into working practices in a timely manner
- utilising existing engagement networks and mechanisms, as well as striving to innovate when appropriate
- offering the most consistent, inclusive, and accessible engagement experience possible
- striving to be honest, open and transparent with all stakeholders to ensure meaningful dialogue and co-production



Risks and Mitigation



The design and delivery of the Strategic Capital Plan has identified a range of key risks for the RPB and its partner organisations. These risks are well documented and mirror established capital projects and programmes identified within partner organisations. In summary these include:

- A shortage of capital programme and project delivery capacity within all partner organisations due to recruitment challenges, skills shortages or wider revenue issues.
- Increased and escalating costs within the construction sector.
- Viability of schemes- cost and technical issues (TAN 15/ SAB/ Building Safety Act/ Decarbonisation/ new WHQS standards).
- Increased costs, tender returns, escalating prices once in contract.
- Contractor availability, skills and capacity.
- Challenges in designing and delivering programmes and projects within increasing capital funding constraints.
- Competing demands and aspirations between partner organisations and the community.
- Limited resources within partner organisations, both capital and revenue are focussed on immediate and pressing issues rather than proactive forward planning and thinking.
- Availability of land to take forward proposed capital projects.

The over arching programme will be supported by a monitored and managed Risk log to identify risks, actions, issues and decisions. Project risk logs form part of robust project management techniques in partner organisations.

Critical factors to ensure that success of a placed based approach to delivering the strategic capital plan are:

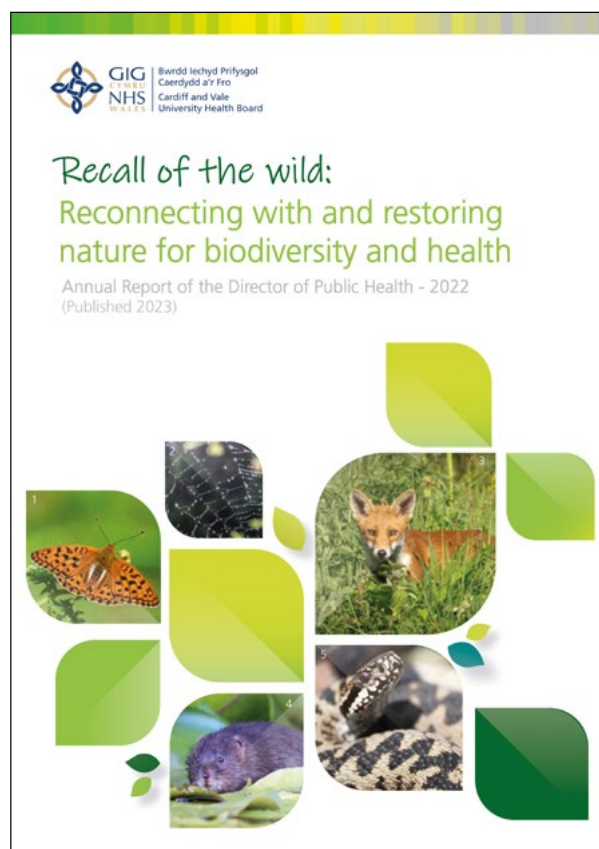
- Shared Motivation and purpose— vision, aims, perceived benefits, and commitment to collaboration.
- Positive relationships and cultures—such as trust, shared values, and communication between partners.
- Resources and capabilities—including access to funding, staff, and skills in each partner organisation and the RPB to support joint working
- Governance and leadership— decision making, engagement, and involvement.
- External factors—such as national policy, institutional contexts, and geography.

Approach to Decarbonisation

The Welsh Government is committed to a carbon neutral public sector by 2030 and a 100% reduction in emission of greenhouse gases in Wales by 2050.

All new-build projects requesting funding support through the IRCF, that have not yet reached OBC stage, will be required to demonstrate delivery of Net Zero Carbon in operation plus a 20% reduction on the amount of embodied carbon – that is the carbon emitted through construction materials and the construction process.

For projects already under development or refurbishments, we appreciate that there need to be a transition phase, but it is



expected that all projects will strive to work towards being energy efficient and meeting best practice energy performance standards, supporting the target of net-zero carbon by 2030, ensuring buildings are fit for purpose for the future and achieve the highest environmental standards.

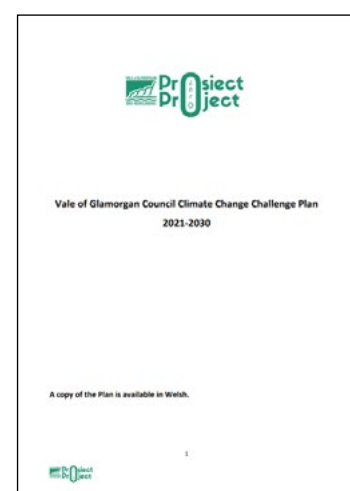
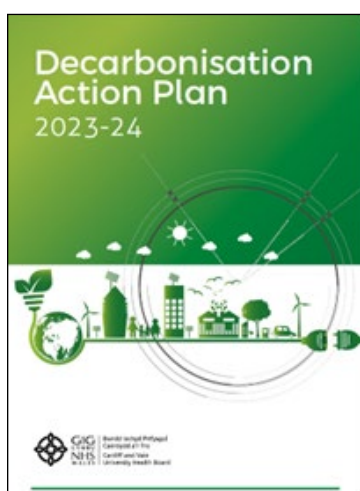
The RPB is committed to decarbonisation in the design and delivery of schemes identified through the strategic planning process. This includes the following overarching principles:

- A whole life carbon approach- operational carbon and embodied carbon
- Maximising clean and renewable energy
- Consider embodied carbon
- Encourage modern methods of construction (mmc)
- High performance, energy efficient homes and public buildings

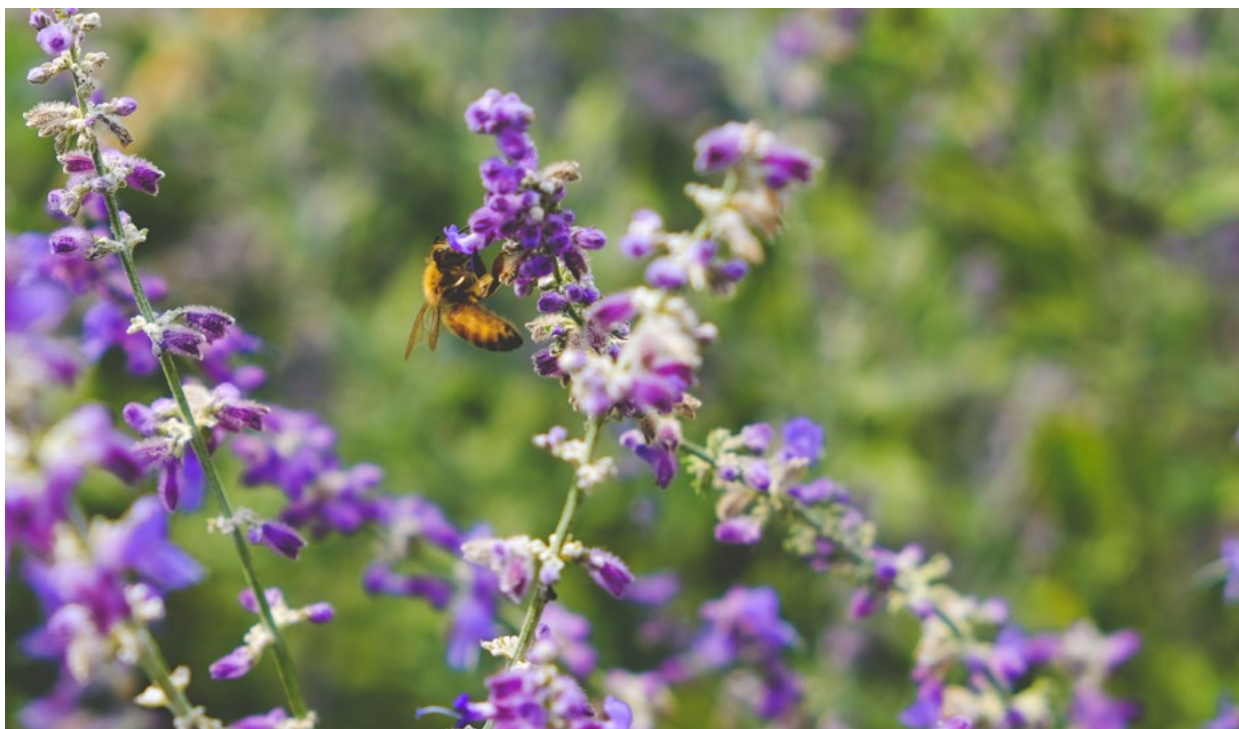
Each RPB partner organisation has well documented approaches to achieving national and local targets for decarbonisation.

Strategies and policies are well articulated, and links provided below:

- Cardiff and Vale UHB- [Decarbonisation Action Plan 2023-24](#)
- [One Planet Cardiff- Our vision for a Carbon Neutral City by 2030](#)
- Vale of Glamorgan Council- [Project Zero, Reaching Net- zero emissions by 2030](#)



Biodiversity



The Regional Partnership Board will support aspirations in all partner organisations to enhance and support biodiversity. Research has shown a wide range of significant health outcomes associated with nature and biodiversity. Improving people's connection to nature and their ability to access green spaces is crucial to realising these health outcomes.

The capital programme and projects supported through the RPB will strive to further develop our joint priorities for the maintenance and enhancement of biodiversity in line with local targets and Welsh Government aspiration. Examples of this include:

- Ecological surveys of sites will be encouraged to identify which species are present and the quality of habitats to mitigate threats and promote the benefits to health it can bring.
- Opportunities for creating more biodiverse habitats through enhancing degraded areas and creating new spaces through rewilding and leaving space for nature will be explored with the impact of development on biodiversity given due consideration in planning and construction.
- Investment in biodiversity could support nature prescribing as part of social prescribing work, alongside ensuring that access to and views of nature are incorporated into plans for the development of new sites.

- Exploring opportunities for converting neglected garden areas into accessible, biodiverse natural areas for wildlife and food growing that the community can become involved with nature, socialising, and learning new skills.
- Consider biodiversity impacts in all developments, review procurement policies to ensure local and sustainable sources, practise wildlife-friendly land management such as designated protected areas and pesticide-free policies, and encourage practices which reduce waste, pollution and energy use, as well as encouraging active travel and public transport routes.
- Implement natural-nature policies such as no-mow summer, reduced hedge cutting, and leaving wild areas. Consider areas of land to be natural areas, with habitat areas created such as nest boxes, bee banks, ponds, and green roof installations. Trees and bushes for nesting, shelter, and food sources should be planted, along with pollinators.

IRCF Capital Pipeline

Table 1- SOFW IOC Major Capital Schemes

Local Authority Area	Lead Body	Scheme	Priority	Latest	Type	Projected approx. total cost £m	2023	2024	2025	2026	2027	2028	2029	2030	2031
Cardiff	CAVUHB	Ely- Wellbeing Hub @Parkview	1	FBC work Commenced	Health Wellbeing Centre	£21.4m	FBC (fees)		Construction						
Cardiff	CAVUHB	CRI Safeguarding Works (including MEP)	1	OBC complete- safeguarding 1st phase of redevelopment	Large H&W Centre	£46m	FBC (fees)	Construction	Indicative: multiphase FBCs and construction						
Vale of Glamorgan	CAVUHB	Wellbeing Hub @Eastern Vale (Penarth)	2	Exploring alternative sites	Health Wellbeing Centre	£10-15m	OBC Refresh	FBC (fees)	Construction						
Cardiff	CAVUHB	SARC, CAU, DaTT & CMHT Redevelopment Cardiff Royal Infirmary (CRI)	3	OBC presented to WG- awaiting outcome	Large H&W Centre	£45.8m	OBC	FBC (fees)	Construction						
Cardiff	CAVUHB	CRI- Redevelopment Scheme- Overall Site	3	OBC complete. Phased FBCs. Phase 1 design & scoping approx 1yr	Large H&W Centre	£133m	OBC	Indicative: multiphase FBCs and construction							
Vale of Glamorgan	CAVUHB	Health and Wellbeing Centre- Barry Hospital Site	4	Needs further discussions- innovative model	Health Wellbeing Centre	Tbc		Service Planning / Feasibility	OBC						
Cardiff	CAVUHB	Health and Wellbeing Centre- Whitchurch Hospital Site	5	Archus Brief completed	Health Wellbeing Centre	Tbc		Service Planning / Feasibility	OBC	Indicative: multiphase FBCs and construction					
Vale of Glamorgan	Vale Council	Wellbeing Hub for Western Vale	6	Resource allocation required to progress	Health Wellbeing Centre	Tbc		Service Planning / Feasibility	OBC	FBC (fees)	Construction				

Table 2 Section 106 related schemes

Local Authority Area	Lead Body	Scheme	Status	Type	Projected approx. total cost £m	2023	2024	2025	2026	2027	2028	2029	2030	2031
Cardiff	Cardiff Council	Wellbeing Hub @ Lisvane (NE Cardiff/ Site F)	Secured combined health & council facility with flats above- need for high level specification for section 106 agreement. Resource allocation required to progress project plan and associated business case. Working with Locality to develop ideal SoA for integrated prioritisation to maximise benefits	Health Wellbeing Centre	(Fees 2024-25 c. £0.050m + fit out 2026-27 c. £0.350m)		Service Planning	Indicative: subject to s.106 agreement				Developer Construction		
Cardiff	Cardiff Council	Wellbeing Hub @ Plasdwr	Secured combined health & council facility with flats above. Resource allocation required to progress project plan and associated business case. Working with Locality to develop ideal SoA for integrated prioritisation to maximise benefits	Health Wellbeing Centre	(Fees 2024-25 c. £0.050m + fit out 2026-27 c. £0.350m)									
Cardiff	Cardiff Council/ CAVUHB	Scoping work- Butetown/ Grangetown	City and South Cluster- carrying out mapping work CC and CAVUHB section 106 & major schemes Resource allocation required to progress project plan and associated business case. To work with Locality to develop ideal SoA for integrated prioritisation to maximise benefits				Service Planning	Indicative: multiphase FBCs and construction				Developer Construction		

Table 3 Local authority led schemes

Local Authority Area	Lead Body	Scheme	Status	Type	Funding	Cost	2023	2024	2025	2026
Cardiff	Cardiff Council	Michaelston (West Cardiff)- Wellbeing Hub (Council Community Hub Element) GP join up	Part f wider Michaelston Scheme- outline planning in	Health Wellbeing Centre	CC- own funding to date	Tbc	Service Planning/ Feasibility		BJC- (fees)	
Vale of Glamorgan	Vale Council	Complex needs day provision	scoping work to commence as part of the place making plan	Specialist Cohort LD		Tbc	Service Planning/ Feasibility	BJC		
Cardiff	Cardiff Council	Independent Living Services Hub (regional project- JES)	RIBA Stage 1 Costs in	Wellbeing Hub	22/23 IRCF Rev part fund	£5m	Service Planning/ Feasibility	BJC		
Cardiff	Cardiff Council	City Centre Youth Hub social services, health visiting	RIBA Stage 2 due August	Specialist Cohort- Young People/ Families	22/23 IRCF Rev funding	£3m	Service Planning/ Feasibility	BJC		
Cardiff	Cardiff Council	Day Opportunities Service Hubs for adults with complex needs & Id (multiple sites)	Feasibility work commenced for Tremorfa Day Service site	Specialist Cohort LD	utilising IRCF revenue	£5m	Service Planning/ Feasibility	BJC		
Cardiff	Cardiff Council	Community Mental Health Outreach Service Hub	Feasibility Work Commenced- Ty Canna, Canton	Specialist Cohort- Mental Health	22/23 IRCF Rev funding	£5m	Service Planning/ Feasibility			
Vale of Glamorgan	Vale Council	Hub location for Adults with a Physical Disability	scoping work to commence as part of place making plan	Specialist Cohort		£2m				

Housing with Care Schemes

A comprehensive capital investment pipeline (CIP) for Housing with Care is a live document which contains the most up to date information- a snapshot of schemes from this are listed below.

Objective 1- increase the existing stock of housing with care

Scheme	Priority Group	Status
Addison House Community Living	Older Persons	Approved 2022/23
Merthyr Dyfan Bungalow	Adults Id	Approved 2022/23
Cae Gwyn Bungalow	Adults Id	Approved 2023/24
Cardigan Crescent Bungalow	Adults Id	Approved 2023/24
Cherrydale Supported Living Scheme	Adults Id & Physical Disabilities	Application to be submitted 2023/24
Newport Road Bungalow	Adults Id	Application to be submitted 2023/24
Penarth Older Persons Village	Older Persons	Application submitted to Welsh Government 2023/24
Michaelston Wellbeing Village	Older Persons	Project scoping & feasibility stage

Objective 2- increase the stock on intermediate and short- medium term care settings

Scheme	Priority Group	Status
Children's Services Accommodation Cardiff	Children & Young People	Approved 2022/23
Meridian House- Family Supported Living	Families- complex mental health	Approved 2022/23
St Pauls Children's Property	Children & Young People	Application to be submitted 2023/24
Children's Services Accommodation Cardiff 5 properties	Children & Young People	Application to be submitted 2023/24
Supported living for Women with complex needs	Mental Health Supported Living	Application to be submitted 2023/24
Adults Respite – Complex Needs	Adults Id	Project scoping & feasibility stage
3 x 4 bed properties Vale UAS Children	Children & Young People	Application to be submitted 2023/24 & 24/25
Children's Respite- Complex Medical Needs	Children & Young People	Project scoping & feasibility stage
Whitewell Road Children's Property	Children & Young People	Project scoping & feasibility stage
Safe Accommodation Solutions for complex emotional needs	Children & Young People	Project scoping & feasibility stage
Supported Living Schemes	Adults Id	Project scoping & feasibility stage

Objective 3- Minor Projects – discretionary funding

Scheme	Lead Organisation
Care & Repair Cardiff & Vale	Care & Repair
3rd sector led grants scheme	GVC & C3SC
Assistive Living Tech & tech enabled care	Cardiff Council
Assistive Living Tech & tech enabled care	Vale of Glamorgan Council
DFG's Additional Allocation	Cardiff Council & Vale of Glamorgan Council